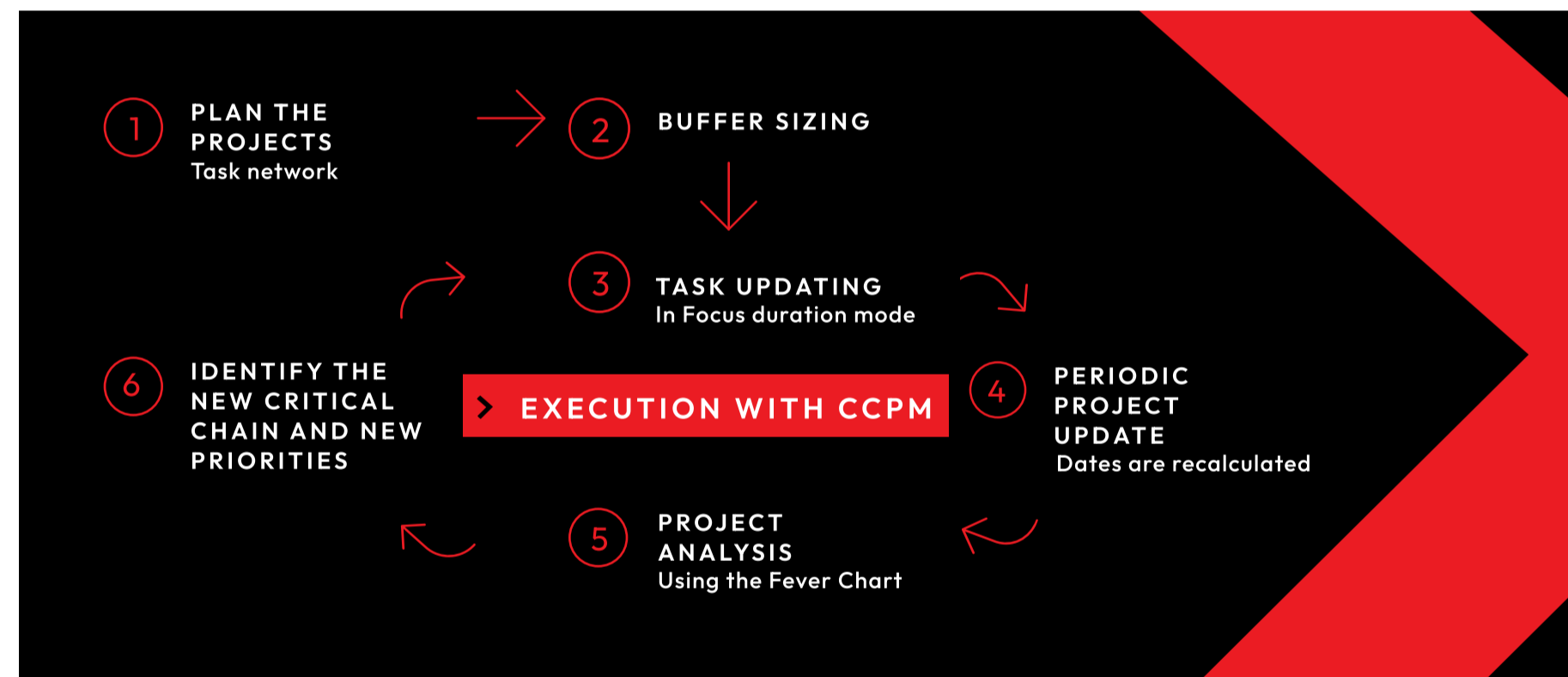


> WHY CCPM?

CCPM (Critical Chain Project Management) helps you finish projects faster, with less stress and more control, by focusing on what truly limits progress.

> CCPM IN 1 MINUTE

- PRIORITIZE PROJECT FLOW**
Not individual tasks
- MANAGE TASKS BY PRIORITY**
This is the foundation of the CCPM approach
- PLAN STARTING FROM THE END**
Retroplanning
- PLACE THE BUFFER AT THE END**
Group all task protections into one buffer
- MANAGE USING THE FEVER CHART**
Monitor buffer consumption
- AVOID MULTITASKING**
Focus on one task at a time



> BAD PRACTICES / SIGNS OF POOR MANAGEMENT

- ADDING MARGINS TO EACH TASK**
Creates delays and loss of focus.
- TRACKING BY TASKS**
Flow is lost.
- COMMITMENTS WITHOUT AVAILABILITY**
Planning must be based on real capacity.
- STUDENT SYNDROME**
Tasks are done at the last minute.

> CCPM CULTURE

The priority is project delivery, not the completion of each individual task.

Foster within the team: trust, collaboration, transparency, and a global vision.

Progress is measured by project buffer consumption, not by the success of each individual task.

> TEOCÉ TIPS

- 1 **VALIDATE THE NETWORK AS A TEAM**
Align criteria and risks.
- 2 **SIMPLIFY THE NUMBER OF TASKS**
Simplify the critical chain.
- 3 **TRAIN EVERYONE INVOLVED**
On the foundations of CCPM.
- 4 **REVIEW KPIS AND ALIGN THEM WITH CCPM**
Avoid deviations.
- 5 **CREAR LA RUTINA DE SESIONES PARA RECUPERAR BUFFER**
Recovery Buffer Sessions.

“FINISH WHAT MATTERS, WHEN IT MATTERS”



FOCUS > FLOW > FINISH

> GLOSSARY

TOC (THEORY OF CONSTRAINTS)	Theory based on the management of constraints
THE GOAL	Key book on TOC by Eliyahu Goldratt
CCPM	Project management methodology based on TOC
TASK NETWORK	Map of tasks and their dependencies
ASAP	Action of starting a task as soon as possible
ALAP	Action of starting a task as late as possible without delay
FLOAT	Delay margin with no impact on the project
CRITICAL CHAIN	The longest sequence of tasks
PROJECT BUFFER	Extra time at the end to absorb unforeseen events
MULTITASKING	The act of performing several tasks simultaneously, reducing efficiency
FEVER CHART/TIME CHART	Chart tracking buffer consumption
LOW RISK DURATION	Estimated task duration with protection for unforeseen events
FOCUS DURATION	Estimated task duration without protection for unforeseen events
LEAD-TIME	Time elapsed from the start to the end of a process

